



# DO MUNICIPALITIES MEET THE GOOD GOVERNANCE STANDARDS ACCORDING TO THE EU PRINCIPLES?

Project

„Monitoring Principles of Public Administration  
in Preserving Good Governance Values“



The project is funded by  
the European Union



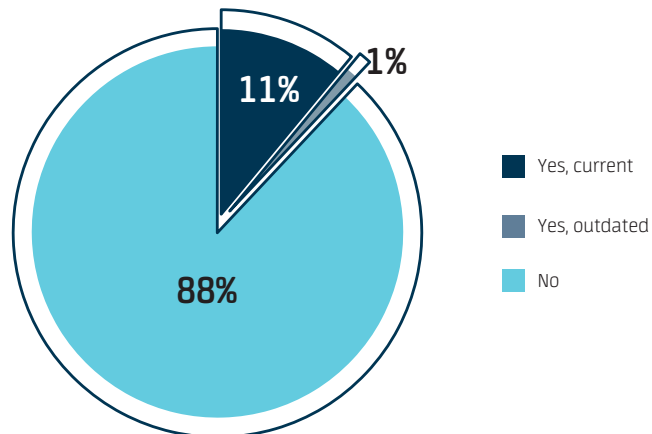
The project „Monitoring principles of public administration in preserving good governance values” is funded by the European Union and implemented by the Center for Change Management, in partnership with the Management Consulting Association MCA-2000 and the Center for Investigative Journalism SCOOP. The project focuses on the establishment of good governance standards in the local self-government units, by adjusting the SIGMA Principles of Public Administration. Within the project, municipalities were monitored by local civil society organizations on how they meet the established good governance standards.

Some of our results:

## 1. DEVELOPMENT AND COORDINATION OF POLICIES AND STRATEGIES

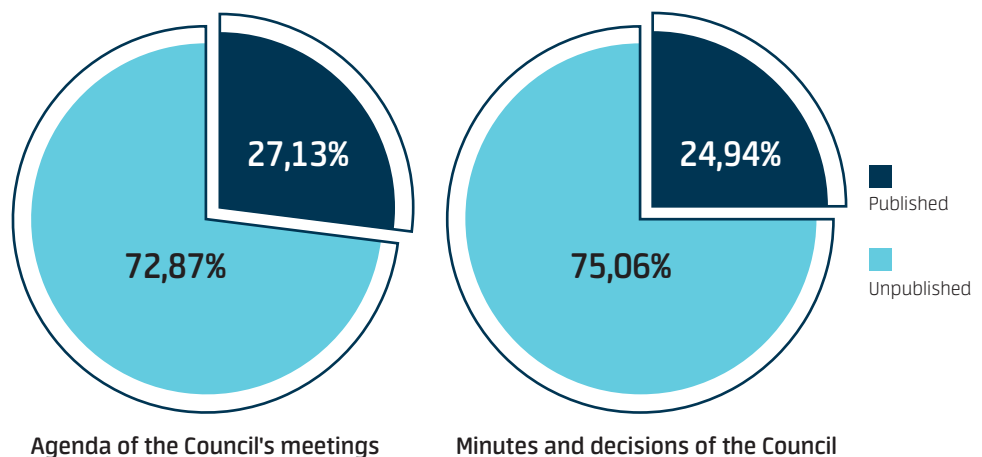
Only 11% of municipalities have adopted a strategic plan of the municipality.

Adopted Strategic Plan of the Municipality



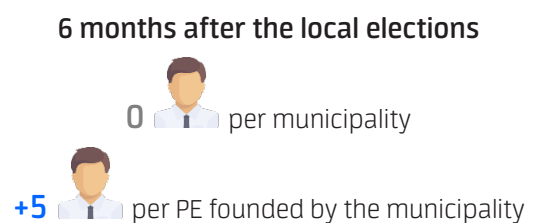
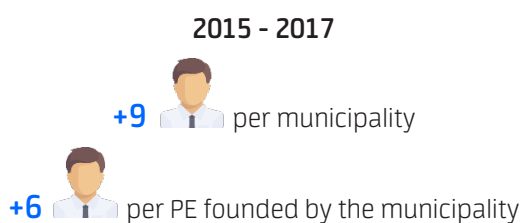
A small number of municipalities publish information about the activities of the Council.

Published information about the activities of the council at the municipalities' web sites



## 2. HUMAN RESOURCE MANAGEMENT

In the period between 2015 and 2017, the number of employees in the municipalities increased by a total of 9 employees per municipality and 6 employees per public enterprise founded by the municipality. Six months after the local elections, the number of employees in the municipalities remained nearly the same, but increased by 5 employees per public enterprise founded by the municipality.



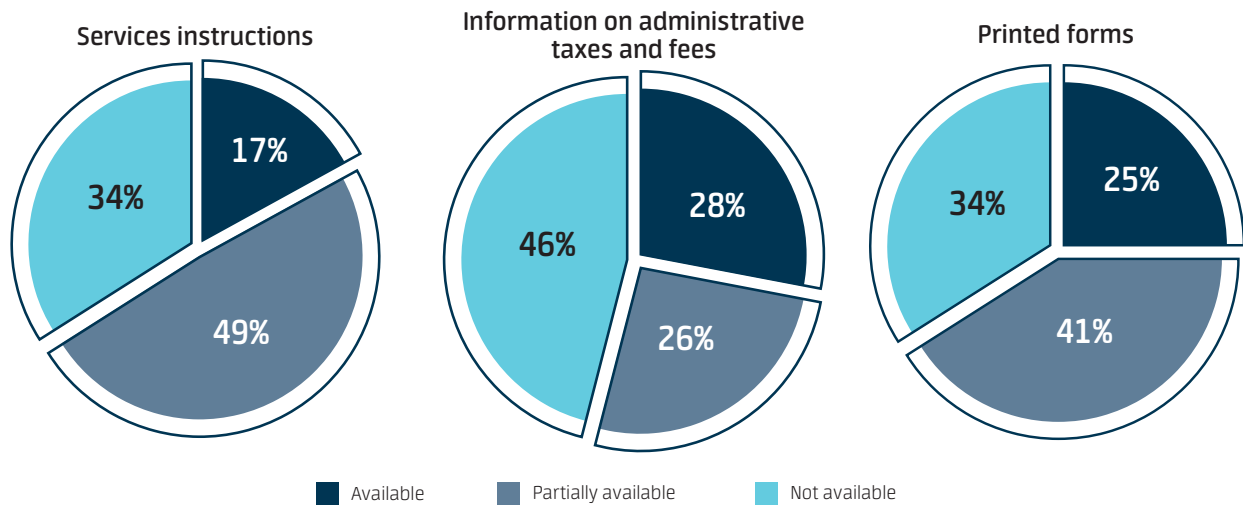
### 3. TRANSPARENCY AND ACCOUNTABILITY

Transparency through the municipal websites increased very little with the new local authorities:  
The web transparency index grew about 5 percentage points.



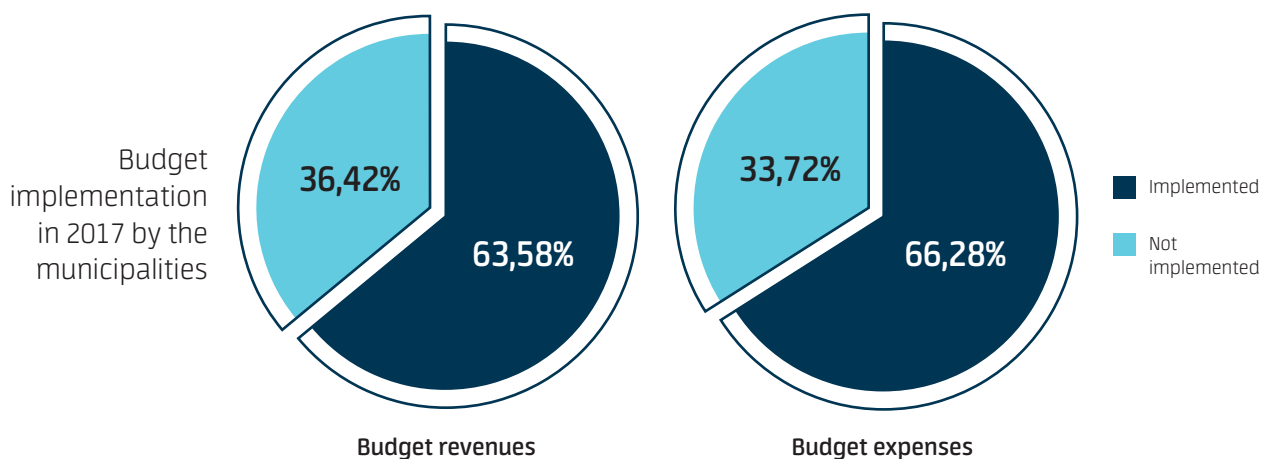
### 4. SERVICE PROVISION

Citizens can get very little information in the municipalities' premises about how they can get the provided services.

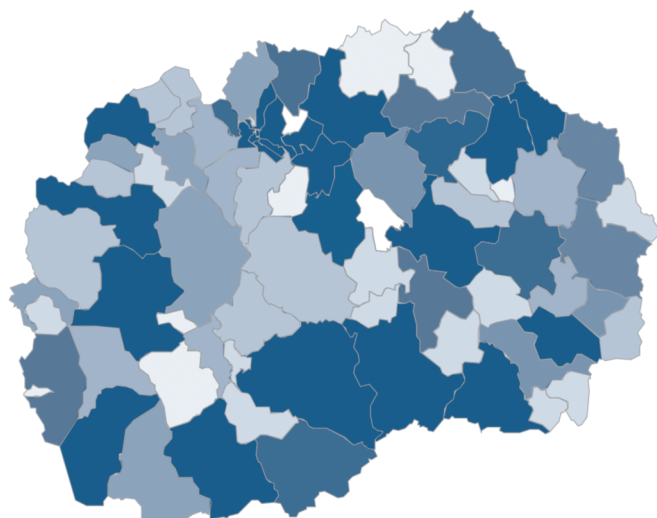


### 5. MANAGEMENT OF MUNICIPAL FINANCES

Municipalities do not conduct good financial planning and realization of the planned budget revenues and expenditures.



## How to obtain more information on the activities of the municipalities?



The website **opstina.mk** is the place where one can find all research on the activities of the municipalities, implemented within the project. In addition, one can compare the municipalities according to different indicators in the areas of the good governance standards. Also, the website provides an opportunity to create visualizations of data for the selected indicators, and download open data.



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